

# **Brief Industrial Profile of Bolangir District**



सूक्ष्म, लघु एवं मध्यम उद्यम MICRO, SMALL & MEDIUM ENTERPRISES

## Carried out by

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# Contents

S. No.	Topic	Page No.
1.	General Characteristics of the District	3
1.1	Location & Geographical Area	3
1.2	Topography	4
1.3	Availability of Minerals.	4
1.4	Forest	4
1.5	Administrative set up	5
2.	District at a glance	6
2.1	Existing Status of Industrial Area in the District	9
3.	Industrial Scenario Of Kandhamal District	9
3.1	Industry at a Glance	9
3.2	Year Wise Trend Of Units Registered	10
3.3	Details Of Existing Micro & Small Enterprises & Artisan Units In The	11
	District	
3.4	Large Scale Industries / Public Sector undertakings	11
3.5	Major Exportable item	11
3.6	Growth Trend	12
3.7	Vendorisation / Ancillarisation of the Industry	12
3.8	Medium Scale Enterprises	13
3.9	Service Enterprises	13
3.9.1	Potentials areas for service industry	13
3.10	Potential for new MSMEs	14
4.	Existing Clusters of Micro & Small Enterprise	15
4.1	Detail Of Major Clusters	15
4.1.1	Manufacturing Sector	15
4.1.2	Service Sector	15
4.2	Details of Identified cluster	16
4.2.1	Rice Mill cluster	16
4.2.2	Granite Cluster	16
5.	General issues raised by industry association during the course of meeting	17
6	Steps to set up MSMEs	18

# **Brief Industrial Profile of Bolangir District**

#### 1. General Characteristics of the District:

The district of Bolangir is carved out of the princely state Patna. The district was formed on 1<sup>st</sup> November, 1949. The district of Bolangir is named after the headquarters town of Bolangir. Bolangir town was also the headquarters of the feudatory state of Patna, since the eighties of the nineteenth century. Balaram Deo, the brother of Narasimha Deo, the 12<sup>th</sup> Raja of Patna, established in Bolangir. It is said that the town being founded by Balaram Deo was named after him as Balaramgarh, from which the present name Bolangir has been derived. The Chauhan rule ended with the merger of the state of Patna and Subarnapur with Orissa on the 1<sup>st</sup> January, 1948. They together formed the district of Bolangir. Subarnapur was carved out as a separate district on 1.4.1993. The prominent economic activities prevalent in the district are agriculture, horticulture, forest and Hand loom in small scale and artisan, cottage and village industrial activities based on forest produce. There also exists enormous potential for nonfarm sector activities in the district.

## 1.1 Location & Geographical Area.

The district is situated in the western part of Orissa. The district finds its circumferential limits within 29°9" and 21°5" North Latitude and 82°41" East Latitude. The western and north western boundary formed by the magnificent range of hills known as Gandhamardan which separates the district from Sambalpur and Kalahandi. It is surrounded on the North by Bargarh and Subarnapur, East by Subarnapur and Boudh, South by Kalahandi and West by Nuapada district. The state of Madhya Pradesh also remains in the western border. The total geographical area of the district is 6575 Sq. kms

#### 1.2 Topography

The district has two physiographic regions viz, hills of west and south and plains of north and east. The district forms a part of the crystalline soil region of the Deccan plateau. The western and southern part is in undulating plain, rugged and isolated with hill ranges rising in various directions, a lofty irregular hill range, forming a natural boundary to the west and North West.

### 1.3 Availability of Minerals

Manganese, Graphite, Quartz, Galena, Gem Stone, Lime stones etc. are the important mineral deposits of the district. The bauxite deposits have been concentrated in the Gandhamardan hill ranges. Among all minerals only graphite, manganese and quartz have been commercially exploited so far. The number of working graphite mines is 14 covering an area of 279.643 hectares. There are two working quartz mines covering 11.098 hectares and one manganese mines covering 7.272 hectares.

#### **PRODUCTION OF MINERAL 2010-11**

S.NO.	NAME OF MINERAL	PRODUCTION in tones 2010-2011
MAJOR	MINERAL	
1.	Graphite	872.0 M.T
2.	Manganese	14770.0 (2008-09)
3.	Quartz	50.0 (2008-09)

SOURCE:- O/O DIRECTORATE OF MINING, BHUBANESWAR AND DISTRICT HANDBOOK, 2009, BOLANGIR,

#### 1.4 FOREST

Forest occupies about 23.48% of the total geographical area of the district. The major forest products of the district are Timber, firewood and kendu leaves.

The minor forest products constitute Sabai grass, bamboo, hill brooms, mahul flowers, sal seeds etc. Forest have great economic relevance to the district. A large number of tribal families earn their livelihood by selling minor forest products. Sal, Piasal, Teak, Sahaj, Dharua, Bamboo etc., are important varieties of trees found in the forest.

### 1.5 Administrative set up

The district comprises of 3 Sub-divisions namely Bolangir, Patnagarh and Titilagarh comprising 14 Community Development Blocks. The Revenue Administration is managed through network of 14 Tahasil offices spread out in the district. The district has 14 police stations, 4 towns, (3 NACs, 1 Municipality) and 285 Gram Panchayats having 1794 villages. The detail picture of administrative set up of the district is given below:

1. District Headquarter : Bolangir

2. No. of Sub-divisions : 3(Bolangir, Patnagarh, Titlagarh)

3. No. of Municipality :1(Bolangir)

4. No. of NACs : 3(Kantabanji, Titlagarh, Patnagarh)

5. No. of CD Blocks :14 (Agalpur, Bangamunda, Belpada,

Bolangir, Deogaon, Khaprakhol, Loisinga, Puribahal, Patnagarh, Puintala, Saintala, Tentulikhunti,

Titlagarh, Tureikela)

6. No. of Tahasils :14
7. No. of Police Stations :14

8. No. of Assembly

Constituencies :5

9. No. of Fire stations :4

10. No. of Gram Panchayats : 285

11. No. of Villages : 1794

# 2. <u>District at a glance</u>

S.No	Particular	Year	Unit	Statistics
1	G	Geographical f	eatures	
(A)	Geographical Data			
	i) Latitude			20 <sup>0</sup> 09' to 21 <sup>0</sup>
				05' (North)
	ii) Longitude			82 <sup>0</sup> 41' to 83 <sup>0</sup>
				42' (East)
	iii) Geographical Area		Hectares	657000
(B)	Administrative Units			
	i) Sub divisions		Nos	3
	ii) Tehsils		Nos	14
	iii) Sub-Tehsil		Nos	-
	iv) Patwar Circle		Nos	-
	v) Panchayat Samitis		Nos	14
	(CD Block)			
	vi)Nagar nigam		Nos	0
	vii) Nagar Palika		Nos	4
	(Municipality & NAC)			
	viii) Gram Panchayats		Nos	285
	xi) Revenue villages		Nos	1794
	x) Assembly Area		Nos	5
2.	Population			1
(A)	Sex-wise			
	i) Male	2011	Nos	831349
	ii) Female	2011	Nos	817225
(B)	Rural Population	2011	Nos	1451220
3.	Agriculture			
A.	Land utilization			
	i) Total Area	2010-11	000	657
			Hectare	
	ii) Forest cover	2010-11	"	154
	iii) Non Agriculture Land	2010-11	"	53
	iv) Cultivable Barren	2010-11	"	23
	land			
4.	Forest			
	(i) Forest	2010-11	Sq.kms.	1543.85

5.	Livestock & Poultry			
A.	Cattle			
	i) Cows	2003	Nos.	213343
	ii) Buffaloes	2003	Nos.	119841
B.	Other livestock			
	i) Goats	2003	Nos.	299176
	ii) Pigs	2003	Nos.	2608
	iii) Dogs & Bitches	2007	Nos.	na
	iv) <b>Railways</b>			
	i) Length of rail line	2010-11	Kms	177
	V) Roads			
	(a) National Highway	2010-11	Kms	159
	(b) State Highway	2010-11	Kms	133
	(c) Major District Road	2010-11	Kms	127
	(d) Other district Roads	2010-11	Kms	506
	(e) Rural road	2010-11	Kms	1077
	(f) G.P.Road	2010-11	Kms	831
	(g)Panchayat samiti road	2010-11	Kms	505
	(H) Forest Road	2010-11	Kms	253
	(VI) Communication			
	(a) Telephone	2011-12-	Nos	22460 *
	connection			
	(b) Post offices	2011-12	Nos.	287
	(c) Telephone	2011-12	Nos.	na
	center/Exchange		_	
	(d )Density of Telephone	2011-12	Nos./1000	na
			person	
	(e) Density of Telephone	2011-12	No. per	na
			SqKM.	
	(f) PCO Local	2011-12	No.	213*
	(g) PCO STD	2010-11	No.	412*
	(h) Mobile	2010-11	No.	177416*

The figures relates to BSNL of undivided Bolangir District which includes Subarnapur District also.

(VII) Public Health			
(a)Allopathic Hospital	2010-11	Nos	5
(b)Beds in Allopathic hospitals	2010-11	Nos	444
(c) Ayurvedic Hospital	2010-11	Nos.	34
(d)Beds in Ayurvedic hospitals	2010-11	Nos.	
(e)Unani hospitals	2010-11	Nos.	_
(f) Community health centers	2010-11	Nos.	15
(g)Primary health centers	2010-11	Nos.	42
(h)MHU	2010-11	Nos.	15
(i) Sub Health Centers	2010-11	Nos.	226
(j) Private hospitals	2010-11	Nos	2
(VIII) Banking			
commercial			
(a) Commercial Bank	2010-11	Nos.	53
(b) Rural Bank Branches	2010-11	Nos.	42
(c) Co-Operative bank Branches	2010-11	Nos.	14
(d) PLDB Branches	2010-11	Nos.	-
(IX) Education			
(a) Primary school	2010-11	Nos.	2104
(b) Middle schools	2010-11	Nos.	1096
(c) Secondary & senior secondary schools	2010-11	Nos.	342
(d) Colleges	2010-11	Nos.	26
(e) Technical University	2010-11	Nos.	-

# 2.1 Existing Status of Industrial Estates/Areas/Growth Centres in the District of Bolangir

S. No.	Name of Ind. Estate/Area	Total Land (in Acres)	Land Alloted(i n Acres)	Prevail ing Land Rate Per Acre/R s. In lakh	Total Sheds	Sheds Allotted/ used	No of vacant sheds	No of units in operation
1	Bolangir Zone A	13.460	8.513	7.00	18	17	1	10
2.	Bolangir Zone-B	89.580	43.162	5.50	-	-	-	03
3.	Bolangir NID (Phase I)	168.130	72.866	4.50	-	-	-	04
4.	Bolangir NID (Phase II)	395.890	131.310	3.50	-	-	-	03
5.	Kantabanji	9.470	8.523	10.00	06	06	-	05
6.	Titlagarh	17.460	9.093	10.00	15	11	4	11
7.	Patnagarh	10.291	0.000	10.00	-	-	-	-
	Total	704.281	273.467	-	39	34	5	36

Source:- IDCO, Bhubaneswar and DIC, Bolangir

# 3. INDUSTRIAL SCENERIO OF BOLANGIR DISTRICT

# 3.1 Industry at a Glance By 2010-11

Sr No	Head	Unit	Particulars
1.	REGISTERED INDUSTRIAL UNIT	NOs	1270
2.	TOTAL INDUSTRIAL UNIT	NOs	4557
3.	REGISTERED MEDIUM & LARGE UNIT	NOs.	5
4.	ESTIMATED. NO. OF DAILY WORKER EMPLOYED IN SMALL SCALE INDUSTRIES	NOs.	29635
5.	EMPLOYMENT IN LARGE AND MEDIUM INDUSTRIES	NOs.	3652
6.	NO. OF INDUSTRIAL AREA	NOs.	7
7.	INVESTMENT OF SMALL SCALE IND.	IN LACS	14444.84
8.	TURNOVER OF MEDIUM & LARGE SCALE INDUSTRIES	IN LACS	na

Source: O/o. Directorate of Industries, Cuttack and DIC, Bolangir

# 3.2 YEAR WISE TREND OF UNITS REGISTERED

	YEAR	NUMBER OF	EMPLOYMENT	INVESTMENT
		REGISTERED		(lakh Rs.)
		UNITS		
Up to	1984-85	352	4091	221.75
During	1985-86	35	432	39.81
During	1986-87	49	616	78.76
During	1987-88	69	729	127.79
During	1988-89	48	347	22.98
During	1989-90	30	384	87.86
During	1990-91	26	234	68.79
During	1991-92	43	774	151.12
During	1992-93	36	780	157.04
During	1993-94	18	223	69.09
During	1994-95	15	174	78.18
During	1995-96	12	123	16.03
During	1996-97	37	300	63.25
During	1997-98	16	118	26.54
During	1998-99	23	260	579.05
During	1999-2000	31	394	160.05
During	2000-01	34	223	102.13
During	2001-2002	24	161	513.59
During	2002-03	35	300	1477.24
During	2003-04	53	469	137.63
During	2004-05	24	244	167.56
During	2005-06	17	252	216.41
During	2006-07	30	350	478.55
During	2007-08	53	436	2641.25
During	2008-09	56	462	241.13
During	2009-10	49	536	329.05
During	2010-11	55	685	387.65
	Total	1270	14097	8640.23

Source: O/o. Directorate of Industries, Cuttack and DIC, Phulbani

# 3.3 DETAILS OF EXISTING MICRO & SMALL ENTERPRISES AND ARTISAN UNITS IN THE DISTRICT (As on 2011-12)

NIC CODE	TYPE OF	NUMBER	INVESTMENT	EMPLOYMENT
NO.	INDUSTRY	OF UNITS	(Lakh Rs.)	
20 & 22	Agro based	1344	5361.62	6334
23, 24,	Textile based	473	1324.63	5886
25 & 26				
27.	Wood/wooden based furniture	221	195	1286
28.	Paper & Paper products	95	227.15	622
29.	Leather based	25	57.59	223
31.	Chemical/Chemical based	108	367.38	808
30.	Rubber, Plastic & petro based	65	694.48	419
32.	Mineral based (G&C)	229	2435.5	5136
33 & 35.	Metal based (Steel Fab.) & Engineering units	400	1386.09	2817
36.	Electrical machinery and electronics	15	41.26	93
97.	Repairing & servicing	1581	3223.86	5907
01.	Others	216	868.5	1174

Source: Directorate of Industries, Odisha

## 3.4 Large Scale Industries / Public Sector undertakings -3

			J	
SI.	Name and address of the	Investment	Employment	Item of
No	unit	(Rs. in lakh)	(Nos)	production
1.	Ordnance Factory,	54400	2400	Defence
	Badamal, Saintala, Bolangir			Production
				(ammunition)
2	GKW Piomex Steels Ltd.,	8724	551	Alloyed Steel
	Turla, Titlagarh, Bolangir			
3	Rashabh Mining Pvt. Ltd.,	808	51	Granite
	Titlagarh, Bolangir			Slab/Tiles

Source: Directorate of Industries, Cuttack and DIC, Bolangir.

## 3.5 Major Exportable Item

The following items have potentiality for export.

- 1. Marble Tiles/Slab
- 2. Steels

12

#### 3.6 Growth Trend

The trend shows that there is scope of opening of units with respect to steels, marble tile/slab units in the district taking into consideration of availability of resources, manpower and demand.

#### 3.7 Vendorisation / Ancillarisation of the Industry

At present, there are 5 nos. large and medium scale industry in the district, thus there is scope for ancillary development. Similarly, some ancillary and downstream industries can be promoted basing upon the requirements of the mother plants located in the neighbouring districts. In this liberalized era, the place or locality is not a rigid criteria for development of ancillary industries. This can be done taking into view the requirement and demand of the mother plants located inside the state. Similarly, as a number of large scale industries are on the pipeline specially on steel, mine and power sector for which MOU has already been signed. So, there is enough scope for ancillarization in near future. Some of the ancillary unit which can be promoted in the district as reported by DIC, Bolangir are:

- (1) Iron packing box
- (2) Fabrication
- (3) Casting
- (4) Electrical workshop/Electrical Junction Box
- (5) Printing of Forms
- (6) Automobile Workshop
- (7) Cotton Waste
- (8) Stone Crusher
- (9) Cane and Bamboo
- (10) Machine made dog nail
- (11) Lancing Pipes and Tubes
- (12) Welding Electrodes
- (13) Bleaching Powder
- (14) Hard Pitch

Similarly, the following downstream project s can be promoted in the district.

1. Distillery

- 2. Card Board packing boxes
- 3. Coaltar
- 4. Breeze Coke/Coke Briquette
- 5. Slag Processing
- 6. Steel Furniture/Utensil
- 7. Wire Nail

#### 3.8. Medium Scale Enterprises -2 nos.

SI.	Name and address of the unit	Investment	Employment	Item of
No		(Rs. in lakh)		production
1.	M/s. Vijayananda Cooperative	5488	500	Sugar and
	Sugar Mills Ltd., Sagarpally,			Spirit
	Deogaon, Bolangir			·
2	M/s. Spa Straw Board Industries	773	150	Writing/Printing/
	(P) Ltd., Charmora, Titlagarh,			Kra Paper
	Bolangir			·

Source: Directorate of Industries, Cuttack and DIC, Bolangir.

#### 3.9 Service Enterprises

**3.9.1.** There is positive growth with respect to service enterprises like transport, and repairing services. There is also every scope for service enterprises with respect to handloom and handicraft sector. As handloom and textile based is a prominent activities of the district, there is scope for services like silk twisting, dying, sizing, knitting, and jari works in the district for the master weaver and enterprises.

## 3.9.2 Potentials areas for service industry

Activities under service and business sectors generally require less capital and labour intensive in nature. It is widely feasible because of growing need towards these services. The following servicing units are identified for the districts.

- 1) Modern Automobile Workshop/Body Building
- 2) Two wheeler/Auto Rickshaw Repairing unit
- 3) Agro servicing centres
- 4) Retreading of tyres
- 5) Reconditioning of Battery
- 6) Electrical repairing shop/Motor Winding/Transformer Repairing
- 7) Beauty parlor
- 8) Cyber café/Computer Data Processing/Hardware Repairing
- 9) Colour Photo Laboratory
- 10) Digital Photo studio

- 11) Dry Cleaning
- 12) Audio and video shooting/editing and servicing centre
- 13) Silk Twisting/Handloom Dyeing/Sizing/Knitting
- 14) Restaurant /Hotel
- 15) Mobile Repairing
- 16) Xeroxing
- 17) Electrical
- 18) Tailoring & Jari Works

#### 3.10 Potential for new MSMEs

Taking into the consideration of availability of raw material and local demand, the following resource based demand based MSMEs are suggested.

- 1. Plantation and extraction of herbal Ayurvedic medicines and cosmetics.
- 2. Rice Mill
- 3. Chuda Mill
- 4. Cold storage/rural godown/Dehydrated Onion
- 5. Leaf cup and plates
- 6. Jam, Jelly and Squash
- 7. Tomato Product, Ketchup, Chutney
- 8. Pickle
- 9. Kendu Leaf Product/Bidi
- 10. Oil Mill
- 11.Dal Mill
- 12. Spices Grinding
- 13. Cattle/Poultry Feed
- 14. Bread/Bakery/Biscuit
- 15. Food Mixture
- 17. Voltage Stabilizer
- 18. Readymade Garment
- 19. Agriculture implements
- 20. Cement products
- 21. Leather Bag Manufacturing/Shoe
- 22. Aluminium Utensil/Furniture
- 23. Fabrication/steel furniture
- 24. Agarbati/Candle
- 25. Granite Cutting/Polishing
- 26. Printing Press/Exercise Book
- 27. Packaged Drinking Water
- 28. Galvanised Product
- 29. Fly ash Brick

- 30. Cotton Ginning
- 31. Art Textile
- 32. Disposable Plastic Syringe/Needle
- 33. Rice Bran Oil
- 34. Neem Based Product
- 35. Mushroom Processing
- 36. Graphite Based Units
- 37. Handloom Fabrics
- 38. Terracota
- 39. Jute and Hemp Rope
- 40. Brass Metal
- 41. Durry and Carpet Weaving
- 42. Terracota
- 43. Diary Product

## 4. Existing Clusters of Micro & Small Enterprise

#### 4.1 DETAIL OF MAJOR CLUSTERS

## 4.1.1 Manufacturing Sector

- 1. Rice Mill Cluster at Bolangir
- 2. Granite Cluster at Bolangir

#### **Handicraft Sector:**

- 1. Terracota Cluster at i) Puintala, ii) Bagapalli and Manhiva, iii) Silatapada and Kutumdala, iv) Saintala, v) Titlagarh
- 2. Durry, Carpet Cluster at i) Chandanbhati, ii) Raximunda, iii) Tallijuni
- 3. Soft Toys at Bolangir
- 4. Punja Dari at i) Khaprakhol, ii) Muribahal.
- 5. Wood Carving Talapadipada
- 6. Bamboo Craft at Bhutilalbahal
- 7. Applique at Loisinga

## 4.1.2 Service Sector (NIL)

## 4.2 <u>Details for Identified cluster</u>

## 4.2.1 Name of the cluster(Rice Mill Cluster at Bolangir)

1	Principal Products Manufactured in the Cluster	Rice, Rice Bran, Husk
2	Name of the SPV /Implementing Agency	CSREM
3	No. of functional units in the clusters	35
4	Turnover of the Clusters	100 crores (approximately)
5	Value of Exports from the Clusters	Nil.
6	Employment in Cluster	520
7	Average investment in plant & Machinery	1.5 crores
8	Major Issues / requirement	<ul> <li>a) Inadequate credit facilities</li> <li>b) Lack of knowledge on export procedure</li> <li>c) Procurement of raw material</li> <li>d) Technology upgradation</li> </ul>
9	Presence of capable institutions	District Industries Centre, Bolangir
10	Thrust Areas	1-Formation of SPV 2-Procurement of Raw material 3- Tech upgradation
11	Problems & constraints	<ul><li>a) Low quality of paddy</li><li>b) Power</li><li>c) Transportation</li><li>d) Low Price realization</li></ul>

#### Present status of the cluster:-

There are 35 rice mill registered registered in DICs,. The cluster for which DSR has been sent to O/o. DC(MSME) under MSE CDP Schemes. Soft intervention has been approved.

# 4.2.2- Name of the cluster(Granite Cluster at Bolangir).

1	Principal Products Manufactured in the Cluster	Granite Slabs/Tiles
2	Name of the SPV /Implementing Agency	CSREM
3	No. of functional units in the clusters	8 units registered and 12 units are under pipeline
4	Turnover of the Clusters	32 crores (approximately)
5	Value of Exports from the Clusters	Nil.
6	Employment in Cluster	160
7	Average investment in plant & Machinery	50 lakhs
8	Major Issues / requirement	<ul> <li>a) Poor Mining and Processing technology</li> <li>b) Lack of knowledge on export procedure</li> <li>c) Poor human resource management</li> </ul>

9	Presence of capable institutions	District Industries Centre, Bolangir
10	Thrust Areas	1-Formation of SPV 2-Skilled Manpower 3- Credit 4- Export
11	Problems & constraints	a) Lack of support infrastructure b) Apathy of financial institution c) Poor human resource management d) Technology realization

#### Present status of the cluster:-

At present, There are 8 registered unit, 12 units are under pipeline and 20 units are approved. The cluster has been identified and CSREM is the implementing agency. The proposal was sent to O/o. DC(MSME) under MSE CDP Schemes, but could not be approved due to insufficient number of units.

# 5. General issues raised by industry association during the course of meeting

The re is one industries association exists in the district as reported by DICs. The representative of the association has been contacted and views are noted.

- 1. Single window system is not effective.
- 2. Though there is enough scope for anicilarisation, mother plants of the state are not interested for the local product, for which Govt. intervention has been required.
- 3. Lack of interest among Bankers to support/rehabilitation of potential micro and small units
- 4. Lack of Marketing facilities.
- 5. Greater awareness among prospective youth are required to motivate them for self employment.

# 6. STEPS TO SET UP MSMEs

Following are the brief description of different agencies for rendering assistance to the entrepreneurs.

S.No	Type of assistance	Name and address of agencies
1.	Provisional Registration Certificate (EM-1) & Permanent Registration Certificate (EM-II)	District Industries Centre, Near Civil Court, Bolangir
2.	Identification of Project Profiles, techno- economic and managerial consultancy services, market survey and economic survey reports.	MSME Development Institute, Govt. of India, College Square, Cuttack and District Industries Centre, Near Civil Court Bolangir
3.	Land and Industrial shed	IDCO, IPICOL House, Janpath, Bhubaneswar
4.	Financial Assistance	<ol> <li>All Nationalized Bank</li> <li>Director, KVIC, Gandamunda,         Bhubaneswar/Budharaja Ainthapally,         Sambalpur</li> <li>Secy, KVIB, Near Ram Mandia, Bhubaneswr</li> <li>GM, SIDBI, OCHC Building, Uni-III,         Bhubaneswar</li> </ol>
5.	For raw materials under Govt. Supply	<ol> <li>MD, OSIC, Khapuria, Cuttack</li> <li>Senior Branch Manager, NSIC, Link Road, Cuttack</li> </ol>
6.	Plant and machinery under hire / purchase basis.	Senior Branch Manager NSIC, Link Road, Cuttack
7.	Power/ Electricity	O/o. the SDO, WESCO, Bolangir
8.	Technical Know -how.	MSME Development Institute, Govt. of India, College Square, Cuttack

9.	Quality & Standard	<ol> <li>Bureau of Indian Standards, Govt. of India, 62/63, Ganga Nagar, Bhubaneswar</li> <li>Director, National Productivity Council, A/7, Surya Nagar, Bhubaneswar</li> </ol>
10.	Marketing /Export Assistance	<ol> <li>MSME Development Institute, Govt. of India, College Square, Cuttack</li> <li>Director, EPM, Asoka Market, Bhubaneswar</li> <li>Export Credit Guarantee Corporation, Saheed Nagar, Bhubaneswar</li> <li>Senior Branch Manager, NSIC, Link Road, Cuttack</li> </ol>
11.	Other Promotional Agencies	<ol> <li>MD, APICOL, Near Baramunda Bus Stand, Bhubaneswar</li> <li>Director, Horticulture, Udyan Bhavan, Nayapalli, Bhubaneswar/Horticulturist, Phulbani.</li> <li>Director, Animal Husbandry &amp; Veterinary Services, Mangalabag, Cuttack/CDVO, Kandhamal.</li> <li>Director, Handicraft &amp; Cottage Industries, Saheed Nagar, Bhubaneswar</li> <li>Director of Textiles, Satya Nagar, Bhubaneswar/Asst.Director, Textile, Patnagarh.</li> <li>Director of Fisheries, Jobra, Cuttack/District Fisheries Officer, Phulbani</li> <li>Coconut Development Board, Nayapalli, Bhubaneswar</li> <li>Coir Board, Jagamara, Bhubaneswar</li> <li>Principal Chief Conservator of Forest, Aranya Bhavan, Chandrasekharpur, Bhubaneswar/DFO, Bolangir</li> </ol>

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